

COMMUNITY FUTURES CAPITAL REGION

Financial Statements

Year Ended March 31, 2025

COMMUNITY FUTURES CAPITAL REGION

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Year Ended March 31, 2025

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To the Shareholders of Community Futures Capital Region:

Opinion

We have audited the financial statements of Community Futures Capital Region (the "Organization"), which comprise the statements of financial position as at March 31, 2025 and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2025 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audits in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audits of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial statements of the Community Futures Capital Region for the year ended March 31, 2024 were audited by Carlson Roberts Seely LLP of Drayton Valley, Alberta, Canada, prior to its merger with MNP LLP. Carlson Roberts Seely LLP expressed an unmodified opinion on those statements on June 25, 2024.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

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Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits and significant audit findings, including any significant deficiencies in internal control that we identify during our audits.

DRAFT

Drayton Valley, Alberta

June 23, 2025

MNP LLP

Chartered Professional Accountants

COMMUNITY FUTURES CAPITAL REGION
Statement of Financial Position
March 31, 2025

	General Fund 2025	Restricted General 2025	Restricted Disabled 2025	Restricted RRRF 2025	Restricted CGI 2025	Total 2025	Total 2024
ASSETS							
CURRENT							
Cash	\$ 265,901	\$ 444,993	\$ 181,157	\$ -	\$ -	\$ 892,051	\$ 894,272
Accounts receivable (Note 2)	14,466	-	-	-	-	14,466	11,790
Accrued interest receivable (Note 3)	-	25,957	-	112	3,676	29,745	11,947
Prepaid expenses	17,011	-	-	-	-	17,011	3,842
Inter-fund receivable (Note 4)	49,541	-	6,332	39,920	33,552	129,345	165,956
Current portion of investment loans receivable (Note 17)	-	295,112	4,789	31,793	27,047	358,741	295,377
	346,919	766,062	192,278	71,825	64,275	1,441,359	1,383,184
PROPERTY, PLANT AND EQUIPMENT (Net of accumulated amortization) (Note 5)	313,294	-	-	-	-	313,294	321,809
	-	1,212,709	369	217,591	74,683	1,505,352	1,725,973
LOANS AND NOTES RECEIVABLE (Note 17)	\$ 660,213	\$ 1,978,771	\$ 192,647	\$ 289,416	\$ 138,958	\$ 3,260,005	\$ 3,430,966

See notes to financial statements

COMMUNITY FUTURES CAPITAL REGION
Statement of Financial Position
March 31, 2025

	General Fund 2025	Restricted General 2025	Restricted Disabled 2025	Restricted RRRF 2025	Restricted CGI 2025	Total 2025	Total 2024
LIABILITIES AND NET ASSETS							
CURRENT							
Accounts payable	\$ 9,900	\$ -	\$ -	\$ 27,189	\$ -	\$ 37,089	\$ 171,862
Current portion of long term debt (Note 9)	49,541	-	-	-	-	49,541	-
Deferred income (Note 8)	119,433	-	-	-	-	119,433	51,336
Inter-fund payable (Note 4)	43,805	85,540	-	-	-	129,345	165,956
	222,679	85,540	-	27,189	-	335,408	389,154
	-	-	-	-	-	-	72,011
	222,679	85,540	-	27,189	-	335,408	461,165
	437,534	1,893,231	192,647	262,227	138,958	2,924,597	2,969,801
	\$ 660,213	\$ 1,978,771	\$ 192,647	\$ 289,416	\$ 138,958	\$ 3,260,005	\$ 3,430,966

LONG TERM DEBT (Note 9)

NET ASSETS (Notes 12, 13)

ON BEHALF OF THE BOARD

 Director

See notes to financial statements

COMMUNITY FUTURES CAPITAL REGION
Statement of Revenues and Expenditures
Year Ended March 31, 2025

	General Fund 2025	Restricted General 2025	Restricted Disabled 2025	Restricted RRRF 2025	Restricted CGI 2025	Total 2025	Total 2024
REVENUES							
Federal contracts	\$ 317,433	\$ -	\$ -	\$ -	\$ -	\$ 317,433	\$ 334,106
Investment interest	-	141,726	-	23,559	9,518	175,486	107,010
Programs and other (Schedule 3)	123,616	-	683	-	-	123,616	22,260
Bank interest	12,859	13,043	7,625	-	-	33,527	58,371
Loan fees	13,854	-	-	-	-	13,854	16,749
Capital Growth Initiative	-	-	-	-	-	-	3,000
	467,762	154,769	8,308	23,559	9,518	663,916	541,696
EXPENSES							
Salaries and benefits	290,064	-	-	-	-	290,064	262,405
Office	65,506	-	-	-	-	65,506	8,712
Professional, accounting and audit	35,665	-	-	-	-	35,665	28,218
Advertising and promotion	32,097	-	-	-	-	32,097	14,936
Consultants	30,306	-	-	-	-	30,306	28,432
Utilities	15,137	-	-	-	-	15,137	16,663
Travel	11,693	-	-	-	-	11,693	7,054
Repairs and maintenance	7,390	-	-	-	-	7,390	5,860
Professional development	6,695	-	-	-	-	6,695	3,033
Property taxes	4,677	-	-	-	-	4,677	4,273
Board member expenses	4,229	-	-	-	-	4,229	7,038
Insurance	3,046	-	-	-	-	3,046	3,049
Sponsorship	2,100	-	-	-	-	2,100	960
Bank charges and loan costs	747	1,207	-	-	-	1,954	1,558
Memberships and dues	985	-	-	-	-	985	449
Forgivable portion	-	-	-	35,000	2,500	37,500	681,646
Provision (recovery) for investment losses	594	27,784	(973)	5,043	2,012	34,460	707,285
Amortization	11,731	-	-	-	-	11,731	11,883
	522,662	28,991	(973)	40,043	4,512	595,235	1,793,454

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COMMUNITY FUTURES CAPITAL REGION
Statement of Revenues and Expenditures (continued)
Year Ended March 31, 2025

	General Fund 2025	Restricted General 2025	Restricted Disabled 2025	Restricted RRRF 2025	Restricted CGI 2025	Total 2025	Total 2024
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$ (54,900)	\$ 125,778	\$ 9,281	\$ (16,484)	\$ 5,006	\$ 68,681	\$ (1,251,758)

See notes to financial statements

COMMUNITY FUTURES CAPITAL REGION
Statement of Changes in Net Assets
Year Ended March 31, 2025

	General Fund 2025	Restricted General 2025	Restricted Disabled 2025	Restricted RRRF 2025	CGI 2025	Total 2025	Total 2024
NET ASSETS - BEGINNING OF YEAR	\$ 492,434	\$ 1,767,453	\$ 183,366	\$ 392,596	\$ 133,952	\$ 2,969,801	\$ 5,974,578
Excess of revenues over expenses	(54,900)	125,778	9,281	(16,484)	5,006	68,681	(1,251,758)
Contributions during year	-	-	-	-	-	-	33,333
Repayments during year	-	-	-	(103,795)	-	(103,795)	(1,637,687)
Amounts repayable	-	-	-	(10,090)	-	(10,090)	(148,665)
NET ASSETS - END OF YEAR (Notes 12, 13)	\$ 437,534	\$ 1,893,231	\$ 192,647	\$ 262,227	\$ 138,958	\$ 2,924,597	\$ 2,969,801

See notes to financial statements

COMMUNITY FUTURES CAPITAL REGION

Breakdown of Net Assets
Year Ended March 31, 2025

	General Fund 2025	Restricted General 2025	Restricted Disabled 2025	Restricted RRRF 2025	Restricted CGI 2025	Total 2025	Total 2024
Original contributions	\$ -	\$ 1,187,500	\$ 200,000	\$ 1,806,346	\$ 133,333	\$ 3,327,179	\$ 3,441,064
Earned net assets	437,534	705,731	(7,353)	(747,473)	8,125	396,564	290,383
Forgivable portion	-	-	-	(796,646)	(2,500)	(799,146)	(761,646)
	\$ 437,534	\$ 1,893,231	\$ 192,647	\$ 262,227	\$ 138,958	\$ 2,924,597	\$ 2,969,801

COMMUNITY FUTURES CAPITAL REGION
Statement of Cash Flows
Year Ended March 31, 2025

	General Fund 2025	Restricted General 2025	Restricted Disabled 2025	Restricted RRRF 2025	Restricted CGI 2025	Total 2025	Total 2024
OPERATING ACTIVITIES							
Excess (deficiency) of revenues over expenses	\$ (54,900)	\$ 125,778	\$ 9,281	\$ (16,484)	\$ 5,006	\$ 68,681	\$ (1,251,758)
Items not affecting cash:							
Amortization of property, plant and equipment	11,731	-	-	5,043	-	11,731	11,883
Provision (recovery) for investment losses	594	27,784	(973)	35,000	2,012	34,460	707,285
Forgiven portion of loan	-	-	-	-	2,500	37,500	681,646
	(42,575)	153,562	8,308	23,559	9,518	152,372	149,056
Changes in non-cash working capital:							
Accounts and interest receivable	(3,273)	(29,225)	-	(13,574)	(2,679)	(48,751)	(868)
Accounts payable	(13,257)	(36)	-	(121,476)	-	(134,769)	133,917
Deferred income	68,097	-	-	-	-	68,097	8,743
Prepaid expenses	(13,169)	-	-	-	-	(13,169)	40
Inter-fund payable (receivable)	(151,446)	65,294	(4,732)	111,491	(20,607)	-	-
	(113,048)	36,033	(4,732)	(23,559)	(23,286)	(128,592)	161,832
	(155,623)	189,595	3,576	-	(13,768)	23,780	310,888
Cash flow from (used by) operating activities							
	(3,216)	-	-	-	-	(3,216)	-
INVESTING ACTIVITIES							
Purchase of property, plant and equipment	-	343,768	4,024	113,886	23,768	485,446	2,288,807
Repayment of loans and notes receivable	-	(361,875)	-	-	(10,000)	(371,875)	(665,129)
Addition to loans and notes receivable	-	-	-	-	-	-	-
	(3,216)	(18,107)	4,024	113,886	13,768	110,355	1,623,678
Cash flow from (used by) investing activities							

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COMMUNITY FUTURES CAPITAL REGION
Statement of Cash Flows (continued)
Year Ended March 31, 2025

	General Fund 2025	Restricted General 2025	Restricted Disabled 2025	Restricted RRRF 2025	Restricted CGI 2025	Total 2025	Total 2024
FINANCING ACTIVITIES							
Contributions during the year	-	-	-	-	-	-	33,333
Repayments during the year	-	-	-	(113,886)	-	(113,886)	(1,786,352)
Forgiveness of RRRF operating loan	(22,470)	-	-	-	-	(22,470)	-
Cash flow from (used by) financing activities	(22,470)	-	-	(113,886)	-	(136,356)	(1,753,019)
INCREASE (DECREASE) IN CASH FLOW	(181,309)	171,488	7,600	-	-	(2,221)	181,547
Cash - beginning of year	447,210	273,505	173,557	-	-	894,272	712,725
CASH - END OF YEAR	\$ 265,901	\$ 444,993	\$ 181,157	\$ -	\$ -	\$ 892,051	\$ 894,272

See notes to financial statements